PORT HOUSTON
2040 PLAN
COMPREHENSIVE LONG-RANGE PLAN

FREQUENTLY ASKED QUESTIONS I FAQs

WHAT IS THE PORT HOUSTON 2040 PLAN?

A blueprint for the growth and development of Port Houston over the next 20 years.

The 2040 Plan provides a decision-making framework for policies, strategies, initiatives, investments, and actions. It addresses a broad range of topics from infrastructure, operations, emerging technology, environmental stewardship, safety and security, community partnerships, and market dynamics to provide a tangible vision of how Port Houston is creating a stronger and more resilient port with sustainable contributions to the economy, environment, and local communities.

WHAT IS THE PURPOSE OF THE 2040 PLAN?

To support implementation of strategies, initiatives, capital investment plans, and action plans.

2040 Plan objectives:

- Communicate development plans and infrastructure needs to stakeholders
- Enable flexibility and adaptability to respond to change over time
- Guide long-term planning and decision-making
- Inform policies and prioritize investments

WHY NOW?

To ensure that Port Houston is "READY for the Future."

Port Houston is proactively thinking ahead, considering new horizons and scenarios, and leading the effort to facilitate the delivery of required infrastructure to maintain its competitive advantage. With a number of opportunities and challenges as a backdrop, its aim is to be READY for change through advanced planning.

HOW DO RECENT HISTORIC EVENTS IMPACT DEVELOPMENT & IMPLEMENTATION OF THE 2040 PLAN?

The 2040 Plan is a living document.

The Plan was prepared during a year of uncertainty resulting from a global pandemic. Despite this challenge, the 2040 Plan looks out over the next 20 years. Port Houston continuously evaluates the impacts of ongoing events and adjust its short, mid, and long-term strategies to ensure it continues to be a catalyst for economic prosperity and job creation for the region and beyond.

WHO DEVELOPED THE 2040 PLAN?

Port Houston's Facility Planning Department with support from diverse stakeholders.

The Plan was developed through a multi-stage process and supported by independent studies and consultations with Port Houston staff. The process also included informing external stakeholders to form a basis for informed decision-making and policy development. This effort was also supported by the consultant team comprising of SWA Group and CAS Group.

HOW DOES THE 2040 PLAN SUPPORT PORT HOUSTON'S MISSION, VISION, AND STRATEGIC PLAN?

It provides a framework for the implementation of planning strategies and initiatives.

Port Houston's Mission and Vision provides the foundation for its future and the Strategic Plan sets the direction through goals and objectives. The 2040 Plan provides a decision-making framework for the implementation of its planning strategies and initiatives and supports coordinated action plans.

WHAT DOES THE 2040 PLAN INCLUDE?

The 2040 Plan is framed around four strategies known as "The Four C's" of Channel, Cargo, Community, and Change.

CHANNEL Sponsor Houston Ship Channel	Support continuing regional growth through channel expansion
CARGO Promote Core Business	Maximize operating performance to support growth
COMMUNITY Enhance Community Connections	Optimally partner and steward resources to benefit stakeholders
CHANGE Sponsor Houston Ship Channel	Adapt new trends and technologies to create value, sustainability, and resilience

HOW WILL THE 2040 PLAN BE ADOPTED AND IMPLEMENTED?

The Plan will be continuously reviewed for informed, flexible, and adaptable implementation.

Port Commission adopted the 2040 plan in November 2020. Its implementation includes prioritizing projects to address short, mid, and long-term business and operational needs. Specific action plans will be executed by appropriate teams across the organization with continuous review of future capital needs. The Plan will be reviewed annually and adjusted to respond to challenges and opportunities over time.

HOW CAN I GET MORE INFORMATION?

Send requests to 2040Plan@porthouston.com.